

# Interim report first quarter 2025

# Summary Q1

### Mixed demand with strong growth in mining

- Good momentum in mining, while cutting tools and infrastructure continued to be impacted by uncertain macro environment. Manufacturing software grew mid-single digits
- Total order intake increased by 2%, organic growth was 2%
- Total revenue increased by 1%, of which organic was 1%

### Improved all key financial metrics

- Adjusted EBITA improved by 1.5 ppts, corresponding to a margin of 19.7% (18.2), adjusted EBITA margin R12 at 19.5 (19.6)
- Savings from restructuring programs had a positive bridge effect of SEK 307 M
- Adjusted profit for the period amounted to SEK 3.8 Bn (3.3)
- Free operating cash flow of SEK 3.8 Bn (3.8)

### Steady strategic progress

- Several innovations launched, key developments in the electric offering
- Nine acquisitions announced

# 2%

Revenue growth at fixed exchange rates

19.7%

Adjusted EBITA margin

Financial net debt/EBITDA

Innovation and product development are key to our organic growth

- Launch of intelligent cable electric rotary drill rig range with modular design
- Flexible power pack to cover the global power supply needs.
- AutoMine<sup>®</sup> and My Sandvik capable

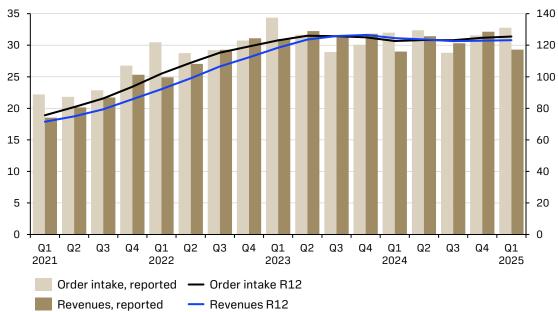


|                            |     |                           |   | Mining<br>51% | General Engineering<br>20% | Infrastructure<br>9% | Automotive<br>6% | Aerospace<br>4% | Other<br>10% | % of revenue 2024 |
|----------------------------|-----|---------------------------|---|---------------|----------------------------|----------------------|------------------|-----------------|--------------|-------------------|
| Percent of revenue<br>2024 |     | Order intake<br>Y/Y Q1 25 |   |               |                            | $\Rightarrow$        |                  |                 |              |                   |
| Europe                     |     |                           | _ | 、             |                            |                      | <u> </u>         | _               | <b>X</b> .   |                   |
| 2                          | 26% | -8%                       |   | $\rightarrow$ | Л                          | $\rightarrow$        | Ы                | フ               | Ы            |                   |
| North America              |     |                           | _ | ``            | <b>N</b> 1                 | \<br>\               | N I              | \<br>\          | _            |                   |
| 2                          | 25% | 4%                        |   | $\rightarrow$ | Ы                          | $\rightarrow$        | Ы                | $\rightarrow$   | ス            |                   |
| Asia                       |     |                           | _ | ``            | N                          | `                    | <b>X</b> 1       |                 | <b>N</b> 1   |                   |
| 1                          | 18% | 9%                        |   | $\rightarrow$ | $\rightarrow$              | $\rightarrow$        | $\square$        | Ы               | Ы            |                   |
| Africa and Middle East     |     |                           | - | ~             |                            | N I                  |                  |                 |              |                   |
| 1                          | L2% | 2%                        |   | $\rightarrow$ |                            | Ы                    |                  |                 |              |                   |
| Australia                  |     |                           | _ |               |                            | N I                  |                  |                 |              |                   |
| 1                          | L2% | 12%                       |   | $\supset$     |                            | Ы                    |                  |                 |              |                   |
| South America              |     |                           | - | 7             |                            | NI                   |                  |                 |              |                   |
|                            | 7%  | 8%                        |   |               |                            | Ы                    |                  |                 |              |                   |

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### Order intake and revenues

SEK Bn



Order intake Reported (MSEK)

32,763

Revenues Reported (MSEK)

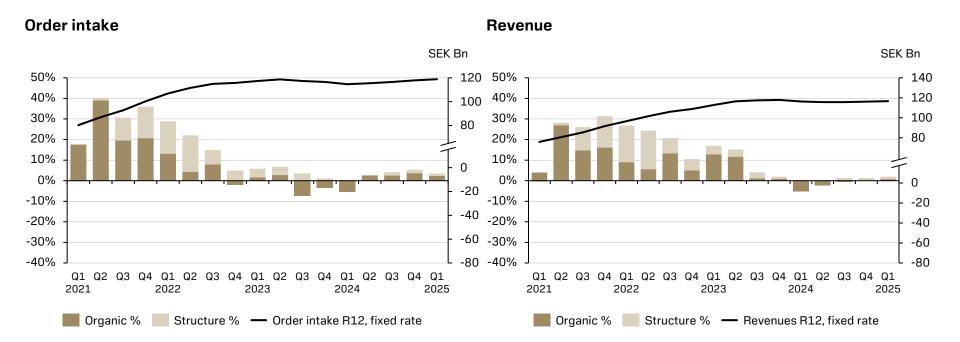
29,301

Book-to-bill

112%

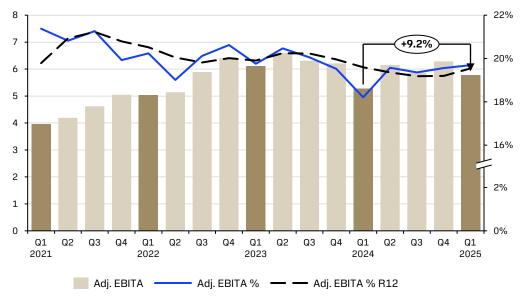
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### Growth in order intake and revenues



# Adjusted EBITA development

SEK Bn



Adj. EBITA margin: **19.7%** 

- Adj. EBITA SEK 5,768 M (5,281)
- Good margin despite seasonally lower volumes
- Strong leverage on the back of structural savings and good cost control
- Currency accretion of 100 basis points
- R12 adj. EBITA 19.5% (19.6)

# Mining and Rock Solutions

#### **Order intake**

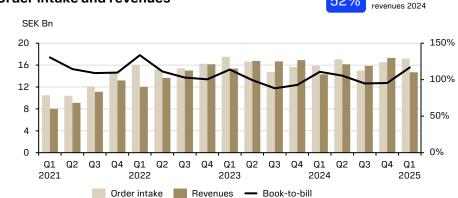
- Strong organic order intake development, with double-digit growth in equipment. Good underlying demand in aftermarket with strong growth in the Parts and Services division. Excluding a major order, aftermarket grew by 5%
- Three major orders received, totaling SEK 977 million (522). Excluding major orders organic order intake increased by 7%
- Total order intake increased by 8%, and at fixed exchange rates, by 10%, of which organic 10%

#### **Adjusted EBITA**

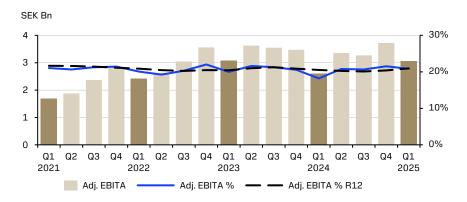
- Adjusted EBITA margin at 20.8% (18.2), with good leverage, and positive impact from savings
- Savings from restructuring programs had a positive year-on-year bridge effect of SEK 81 million
- Exchange rates were accretive to the margin by 100 bps

#### Shift to growth

- Launch of electric intelligent rotary blasthole drill rig range
- Continued strong traction for digital solutions



### **Adjusted EBITA development**



### Order intake and revenues



share of

# **Rock Processing Solutions**

#### Order intake

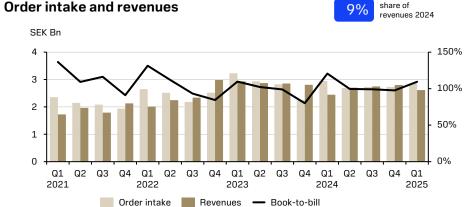
- Demand in mining remained stable while infrastructure activity remained low in most regions, and especially in Europe
- Total order intake decreased by 3%. At fixed exchange rate, orders declined by 2%, of which organic -2%
- One major order received amounting to SEK 57 million (169). Excluding major orders, organic order intake increased by 2%

#### Adjusted EBITA

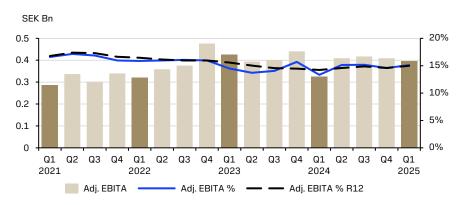
- Adjusted EBITA margin at 15.1% (13.3). Good savings realization and cost control contributed to the margin improvement
- Savings from restructuring programs had a bridge effect of SEK 34 million
- Exchange rates had a positive impact of 120 basis points on the margin

#### Shift to growth

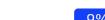
- New electric driven cone crusher launched, with features that contribute to significant fuel reduction
- Acquisition of OSA Demolition Equipment announced post the guarter



### Adjusted EBITA development







# Manufacturing and Machining Solutions

#### **Order intake**

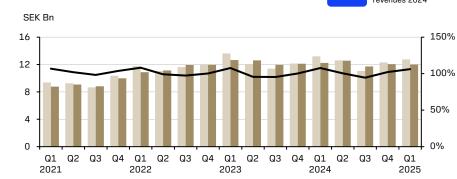
- Industrial activity remained low, and cutting tools orders declined in general engineering and automotive in all major regions. Stable demand in aerospace, supported by positive development in Europe
- Software grew by mid-single digits driven by the US. Powder order intake declined year on year
- Total order intake decreased by 3%. At fixed exchange rates, orders decreased by 3%, of which organic was -6% representing stable development in dailies compared to the fourth quarter
- Daily order intake in the first two weeks of April was stable compared to the first quarter, taking normal seasonality into account. Due to external events, the uncertainty for the rest of the quarter is higher than normal

#### **Adjusted EBITA**

- Adjusted EBITA margin at 20.9% (20.3). Good cost control and savings compensated for the lower volumes
- Savings from the restructuring programs had a year-on-year bridge effect of SEK 193 million
- Exchange rates had an accretive impact of 90 basis points while structure diluted the margin by 20 basis points

### Shift to growth

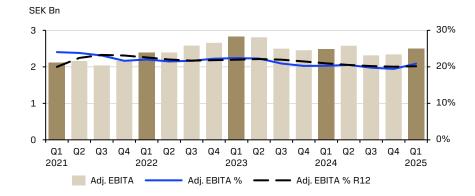
- Stronger CAM position with continued roll-up strategy of CAM re-sellers



Bevenues - Book-to-bill

### **Adjusted EBITA development**

Order intake





### Order intake and revenues

# Tariff update

- At current tariff rates, expect limited margin impact
- The main risk is the overall impact on the global economy

### Examples of mitigating activities

- The flows between China and the US have been mitigated
- The flows to Canada and Mexico are being re-routed
- Tungsten raw material exempt from tariffs, China export restrictions provides opportunities
- Tariff clauses have been re-visited in commercial agreements
- Customers and partners have been notified of potential upcoming tariff surcharges
- Re-balancing production capacity
- Preparing for increased production capacity in the US if rates increase materially beyond current levels



# Cecilia Felton CFO

## **Financial summary**

| MSEK   | Q1 2024 | Q1 2025 |
|--|---------|---------|
| Order intake   | 31,981  | 32,763  |
| Revenues   | 29,002  | 29,301  |
| Adjusted EBITA   | 5,281   | 5,768   |
| Adjusted EBITA margin                                  | 18.2%   | 19.7%   |
| Net financial items                                    | -506    | -296    |
| Tax rate excluding IAC                                 | 24.0%   | 23.8%   |
| NWC <sup>1</sup>                                       | 29.7%   | 29.8%   |
| Free operating cash flow                               | 3,770   | 3,809   |
| ROCE <sup>1</sup>                                      | 14.0%   | 15.4%   |
| ROCE excl. amortization of surplus values <sup>1</sup> | 15.5%   | 16.7%   |
| Adjusted EPS, diluted                                  | 2.61    | 3.01    |

| Growth              | OI  | Rev |
|---------------------|-----|-----|
| Organic             | 2%  | 1%  |
| Structure           | 1%  | 1%  |
| Organic + structure | 3%  | 2%  |
| Currency            | -1% | -1% |
| Total               | 2%  | 1%  |

## Bridge analysis

| MSEK                  | Q1<br>2024 | Organic | Currency | Structure | Q1<br>2025 |
|-----------------------|------------|---------|----------|-----------|------------|
| Revenues              | 29,002     | 230     | -272     | 341       | 29,301     |
| Adjusted EBITA        | 5,281      | 203     | 237      | 48        | 5,768      |
| Adjusted EBITA margin | 18.2%      | 88%     |          |           | 19.7%      |
| Accretion/dilution    |            | 0.6%    | 1.0%     | 0.0%      |            |

# Net financials

| MSEK                            | Q1 2024 | Q1 2025 |
|---------------------------------|---------|---------|
| Interest net                    | -363    | -206    |
| Pension                         | -25     | -21     |
| Bank charges                    | -29     | -29     |
| Other financial income and cost | -4      | 51      |
| Leases IFRS16                   | -61     | -66     |
| Fx and other asset classes      | -24     | -25     |
| Total                           | -506    | -296    |
| Total yield cost, R3            | 5.2%    | 3.7%    |
| Total yield cost, R12           | 5.0%    | 4.7%    |

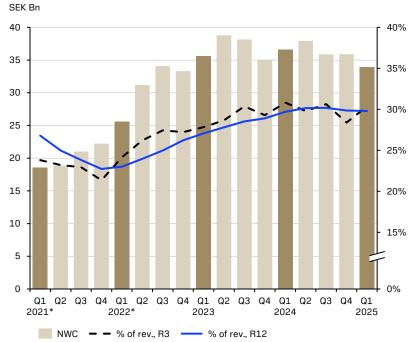
### Tax rate

| MSEK          | Q1 2024 | Q1 2025 |
|---------------|---------|---------|
| Reported      | 26.1%   | 23.9%   |
| Excluding IAC | 24.0%   | 23.8%   |
| Normalized    | 24.0%   | 23.8%   |

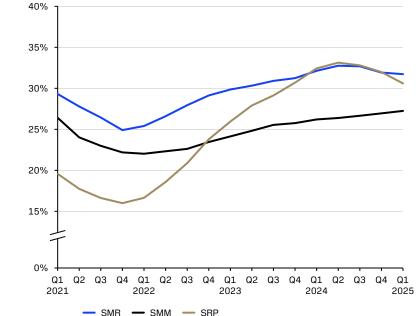
 Normalized tax: In line with guidance for 2025 – 23-25%

# Net working capital

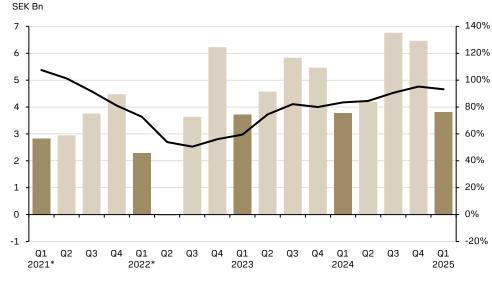
### Net working capital



Per BA, % of revenues, R12



# Free operating cash flow

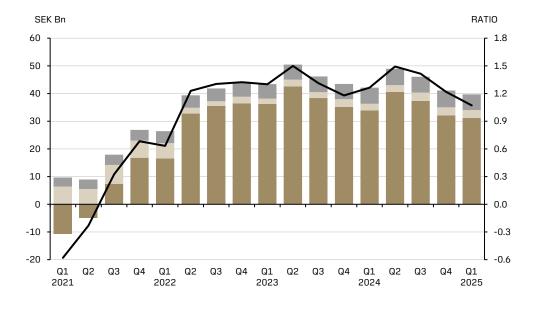


| MSEK                                       | Q1 2024 | Q1 2025 |
|--|---------|---------|
| EBITDA                                     | 4,320   | 7,094   |
| Non-cash and other items**                 | 638     | -1,523  |
| EBITDA adj for non-cash<br>and other items | 4,957   | 5,571   |
| Сарех                                      | -1,186  | -1,015  |
| NWC  | -1      | -747    |
| FOCF                                       | 3,770   | 3,809   |

Free operating cash flow — Cash conversion, R12

\* Best estimates excluding Alleima

### Net debt



### Financial net debt/R12 EBITDA:

1.1

- Financial net debt SEK 31 billion
- Net debt SEK 40 billion

Financial net debt 📃 Net pension liability 📃 Leases — Financial N.D. / R12 EBITDA

# Outcome versus guidance

|                            | Outcome Q1 | Guidance Q1 |
|----------------------------|------------|-------------|
| Currency YoY effect (MSEK) | 237        | 300         |

|                         | Outcome Q1'25 | Guidance FY25 |
|-------------------------|---------------|---------------|
| Capex (BSEK)            | 1.0           | 5.0           |
| Interest net (BSEK)     | -0.2          | -0.8          |
| Normalized tax rate (%) | 23.8%         | 23-25%        |

## Guidance Q2 and FY 2025

| Currency effect | Given currency rates at the end of March 2025 the effect on operating profit from transaction and translation would be <b>SEK -600 M for Q2 2025</b> |
|-----------------|--|
| CAPEX (Cash)    | Estimated to approximately SEK 5.0 Bn for 2025   |
| Interest net    | Underlying interest net is estimated to approximately SEK -0.8 Bn for 2025   |
| Tax rate        | The normalized tax rate is estimated to 23% - 25% for 2025   |

# Conclusion

### Mixed demand and good profit margin

- Mixed demand, strength in mining and continued order growth in software while cutting tools impacted by weakness in industrial activity
- Improvements in all financial metrics and good margin performance with cost control and good savings realization
- Proven resilience on top and bottom line, and strong focus on agile ways of acting

### Solid strategy execution

- Several innovations launched for improved value to customers, supporting organic growth
- Strengthened position in CAM
- Acquisition in Demolition and Recycling

### Well prepared and strong platform

- Challenging geo-political and macro-economic environment with tariffs and barriers to global trade
- Strong set-up with global footprint, manufacturing capabilities in all major regions, strong market positions and customer relations
- Continue to leverage on our strong platform to deliver on targets and strategic ambitions



# **Backup slides**

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# Adjusted EBITA bridge, per BA

| MSEK                                | Q1<br>2024 | Organic | Currency | Structure | Q1<br>2025 |
|-------------------------------------|------------|---------|----------|-----------|------------|
| Mining & Rock Solutions             |            |         |          |           |            |
| Revenues                            | 14,312     | 572     | -221     | 12        | 14,675     |
| Adjusted EBITA                      | 2,605      | 356     | 96       | 1         | 3,058      |
| Adjusted EBITA margin               | 18.2%      |         |          |           | 20.8%      |
| Rock Processing Solutions           |            |         |          |           |            |
| Revenues                            | 2,446      | 194     | -25      | -         | 2,615      |
| Adjusted EBITA                      | 326        | 42      | 27       | -         | 395        |
| Adjusted EBITA margin               | 13.3%      |         |          |           | 15.1%      |
| Manufacturing & Machining Solutions |            |         |          |           |            |
| Revenues                            | 12,244     | -536    | -26      | 329       | 12,011     |
| Adjusted EBITA                      | 2,485      | -132    | 107      | 47        | 2,506      |
| Adjusted EBITA margin               | 20.3%      |         |          |           | 20.9%      |

### Loan and duration profile

| MSEK              | Amount | Duration  | Long term:  |
|-------------------|--------|-----------|-------------|
| Bonds MTN         | 22,690 | 3.5 years | 82%         |
| Bank Loans        | 7,163  | 5.8 years |             |
| Commercial papers | 5,151  | 0.3 years | Short term: |
| Bonds MTN         | 799    | 0.4 years | 18%         |
| Bank Loans        | 398    | 0.5 years |             |
| Total             | 36,202 | 3.4 years |             |

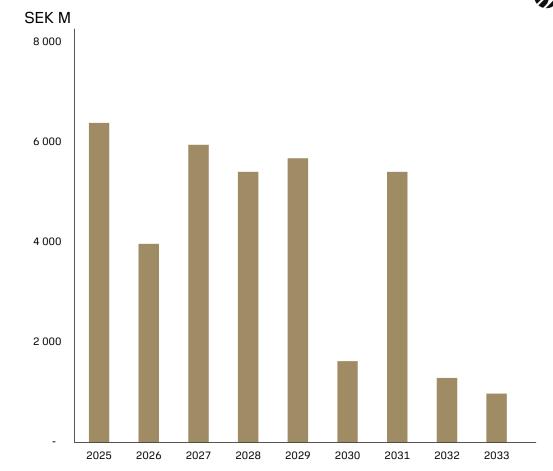
Committed Credit facilities SEK 11,100 million

# Loan maturity profile

Average interest rate:

~3.1%

(excluding swap costs)





# Disclaimer statement

Some statements herein are forward-looking, and the actual outcome could be materially different. In addition to the factors explicitly commented upon, the actual outcome could be materially affected by other factors for example, the effect of economic conditions, exchange-rate and interest-rate movements, political risks, impact of competing products and their pricing, product development, commercialization and technological difficulties, supply disturbances, and the major customer credit losses.